International Banking

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Forward-looking statements

From time to time, our public communications include oral or written forward-looking statements. Statements of this type are included in this document, and may be included in other filings with Canadian securities regulators or the U.S. Securities and Exchange Commission (SEC), or in other communications. In addition, representatives of the Bank may include forward-looking statements orally to analysts, investors, the media and others. All such statements are made pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995 and any applicable Canadian securities legislation. Forward-looking statements may include, but are not limited to, statements made in this document, the Management's Discussion and Analysis in the Bank's 2023 Annual Report under the headings "Outlook" and in other statements regarding the Bank's objectives, strategies to achieve those objectives, the regulatory environment in which the Bank operates, anticipated financial results, and the outlook for the Bank's businesses and for the Canadian, U.S. and global economies. Such statements are typically identified by words or phrases such as "believe," "expect," "aim," "achieve," "foresee," "forecast," "anticipate," "intend," "estimate," "plan," "goal," "strive," "target," "project," "commit," "objective," and similar expressions of future or conditional verbs, such as "will," "may," "should," "would," "might," "can" and "could" and positive and negative variations thereof.

By their very nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties, which give rise to the possibility that our predictions, forecasts, projections, expectations or conclusions will not prove to be accurate, that our assumptions may not be correct and that our financial performance objectives, vision and strategic goals will not be achieved.

We caution readers not to place undue reliance on these statements as a number of risk factors, many of which are beyond our control and effects of which can be difficult to predict, could cause our actual results to differ materially from the expectations, targets, estimates or intentions expressed in such forward-looking statements.

The future outcomes that relate to forward-looking statements may be influenced by many factors, including but not limited to: general economic and market conditions in the countries in which we operate and globally; changes in currency and interest rates; increased funding costs and market volatility due to market illiquidity and competition for funding; the failure of third parties to comply with their obligations to the Bank and its affiliates; changes in monetary, fiscal, or economic policy and tax legislation and interpretation; changes in laws and regulations or in supervisory expectations or requirements, including capital, interest rate and liquidity requirements and guidance, and the effect of such changes on funding costs; geopolitical risk; changes to our credit ratings; the possible effects on our business of war or terrorist actions and unforeseen consequences arising from such actions; technological changes and technology resiliency; operational and infrastructure risks; reputational risks; the accuracy and completeness of information the Bank receives on customers and counterparties; the timely development and introduction of new products and services, and the extent to which products or services previously sold by the Bank require the Bank to incur liabilities or absorb losses not contemplated at their origination; our ability to execute our strategic plans, including the successful completion of acquisitions and dispositions, including obtaining regulatory approvals; critical accounting estimates and the effect of changes to accounting standards, rules and interpretations on these estimates; global capital markets

activity, the Bank's ability to attract, develop and retain key executives; the evolution of various types of fraud or other criminal behaviour to which the Bank is exposed; anti-money laundering; disruptions or attacks (including cyber-attacks) on the Bank's information technology, internet connectivity, network accessibility, or other voice or data communications systems or services; which may result in data breaches, unauthorized access to sensitive information, and potential incidents of identity theft; increased competition in the geographic and in business areas in which we operate, including through internet and mobile banking and non-traditional competitors; exposure related to significant litigation and regulatory matters; climate change and other environmental and social risks, including sustainability that may arise, including from the Bank's business activities; the occurrence of natural and unnatural catastrophic events and claims resulting from such events; inflationary pressures; Canadian housing and household indebtedness; the emergence or continuation of widespread health emergencies or pandemics, including their impact on the global economy, financial market conditions and the Bank's business, results of operations, financial condition and prospects; and the Bank's anticipation of and success in managing the risks implied by the foregoing. A substantial amount of the Bank's business involves making loans or otherwise committing resources to specific companies, industries or countries. Unforeseen events affecting such borrowers, industries or countries could have a material adverse effect on the Bank's financial results, businesses, financial condition or liquidity. These and other factors may cause the Bank's actual performance to differ materially from that contemplated by forward-looking statements. The Bank cautions that the preceding list is not exhaustive of all possible risk factors and other factors could also adversely affect the Bank's results, for more information, please see the "Risk Management" section of the Bank's 2023 Annual Report, as may be updated by quarterly reports.

Material economic assumptions underlying the forward-looking statements contained in this document are set out in the 2023 Annual Report under the headings "Outlook", as updated by quarterly reports. The "Outlook" and "2024 Priorities" sections are based on the Bank's views and the actual outcome is uncertain. Readers should consider the above-noted factors when reviewing these sections. When relying on forward-looking statements to make decisions with respect to the Bank and its securities, investors and others should carefully consider the preceding factors, other uncertainties and potential events.

Any forward-looking statements contained in this document represent the views of management only as of the date hereof and are presented for the purpose of assisting the Bank's shareholders and analysts in understanding the Bank's financial position, objectives and priorities, and anticipated financial performance as at and for the periods ended on the dates presented, and may not be appropriate for other purposes. Except as required by law, the Bank does not undertake to update any forward-looking statements, whether written or oral, that may be made from time to time by or on its behalf.

Additional information relating to the Bank, including the Bank's Annual Information Form, can be located on the SEDAR+ website at www.sedarplus.ca and on the EDGAR section of the SEC's website at www.sec.gov.

Highlights | International Banking

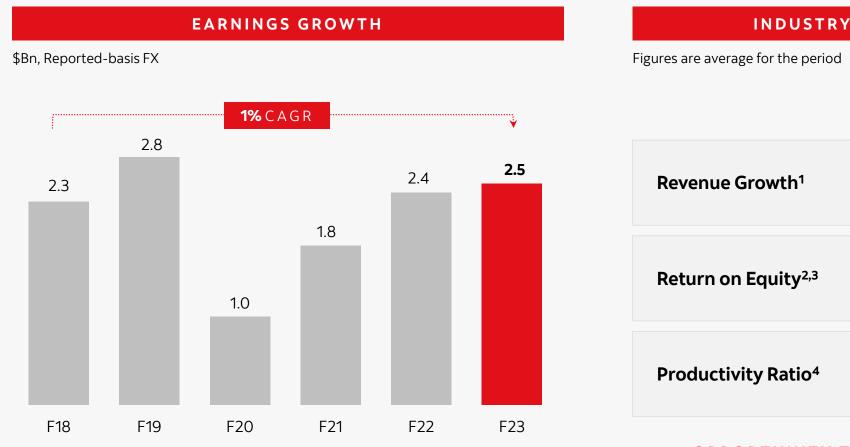
INTERNATIONAL BANKING IS ENTERING A NEW PHASE OF DELIBERATE SHAREHOLDER VALUE CREATION

- Create shareholder value by consolidating a strong client franchise across target segments to deliver higher returns

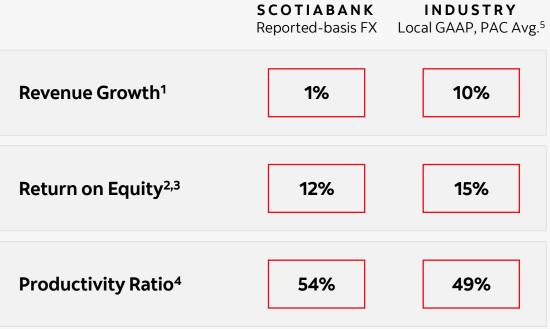
 Drive profitable growth through targeted capital allocation in priority businesses. In other businesses, we aim to optimize existing capital profitably to enhance franchise value

 Achieve deliberate scale and efficiency, maximizing standardization and connectivity across our footprint for client profitability and higher returns
- Win as one team by enhancing our culture and management process, aligning incentives to drive accountability and execution with balanced risk returns

Financial Results | Financial performance has been challenged



INDUSTRY BENCHMARK F21-F23



OPPORTUNITY TO CLOSE THE GAP VS PEERS

How we got here | Factors impacting performance

Over-reliance on market-share gains through asset growth

Lending-first mindset, resulting in lower core deposits and client primacy

9% Retail client primacy and **10%** Commercial client primacy vs **40%** global best-in-class¹

Product-centric model

Focus on product-driven monoline model

11% client attrition rate vs **~5%** benchmark²

Low client share of wallet

Decentralized operating model

Federated approach that led to duplication and lack of scale

~500 bps over industry average³ in Productivity Ratio

Deployed capital for scale in the Pacific Alliance

Premium-priced acquisitions have underperformed vs expectations

~\$7Bn deployed in capital for add-on acquisitions since 20124

Solid Foundation | Long-standing well-recognized brand and strong local presence

SCOTIABANK HAS RELEVANT LOCAL PRESENCE

Relevant Size

12MM+

Clients, ~60% digital adoption

~1,000

Branches

Ranked Top-3

Bank in most of our markets¹

#1

Latam Loans League Table

Employer of Choice



Recognized as Top-10 Great Place to Work across most of our markets²



Top-10 rank in Mexico, Chile, Peru & Colombia

Material Market Opportunity³

~60MM

Population in priority Retail Segments

\$600Bn+

Corporate & Commercial Deposits industry pool

~\$380Bn

Multinational Corporations

OPERATING IN SIZABLE MARKETS

3,000+

Multinational Economic groups ...

...with **45,000+**

foreign subsidiaries⁴ in America

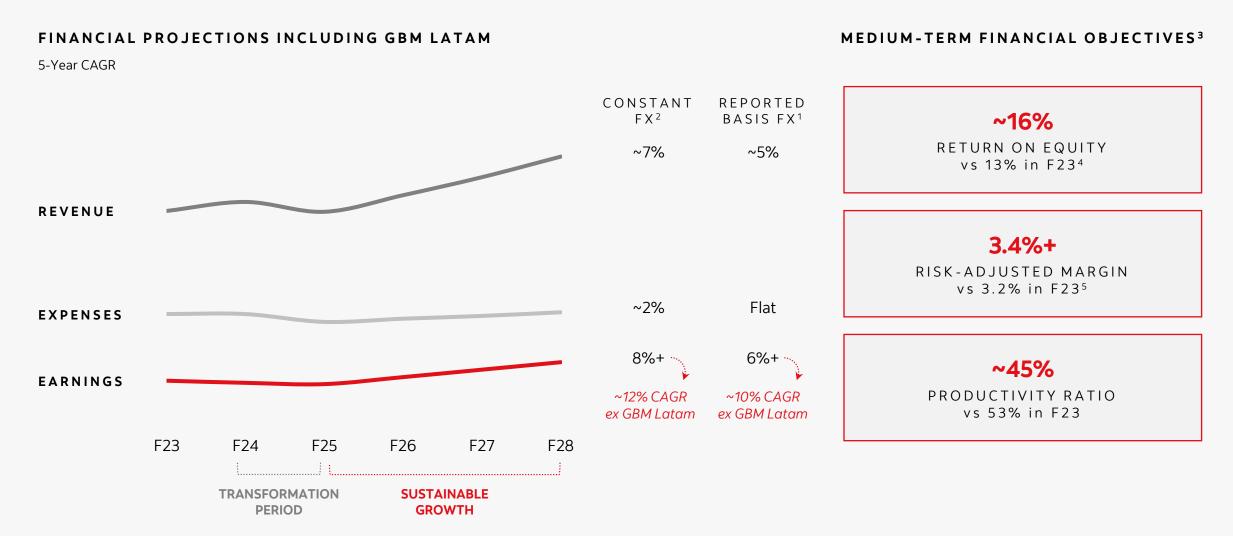
\$20Bn+

Latam Revenue pool



Our New Way Forward

Our Ambition | Aim to deliver profitable growth enabled by efficiency gains



Our Strategy | We have defined clear strategic priorities; focus is on seamless execution



Grow and scale in priority businesses

- Mexico first approach with a focus on connectivity to North America
- Maintain franchise value in other businesses by profitably optimizing existing capital
- Turnaround or exit under-performing businesses



Earn primary client relationships

- **Segment-driven** client-centric approach
- Optimize profitability of non-primary clients through deselection and efficiency



Make it easy to do business with us

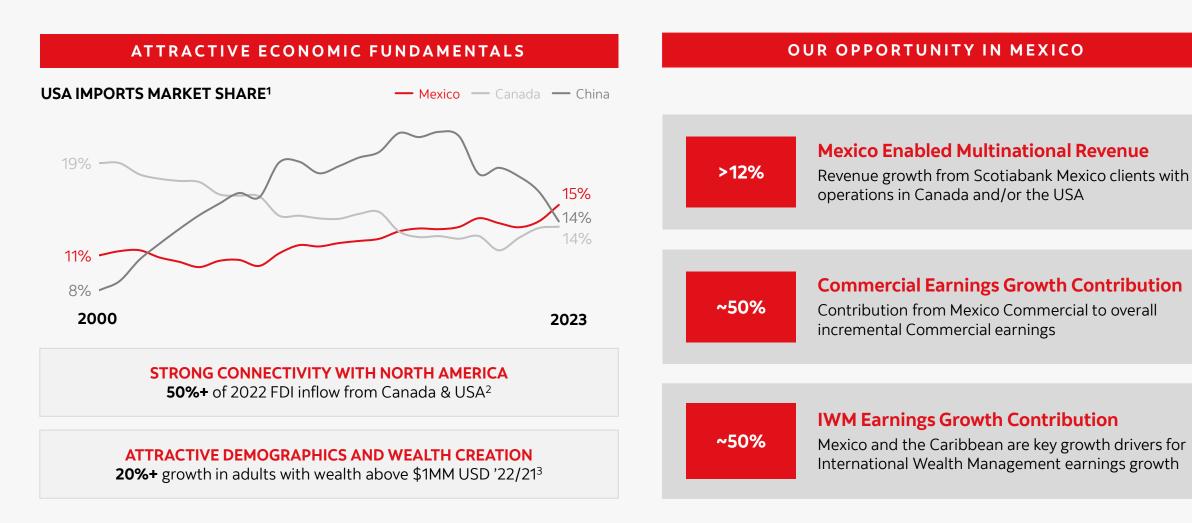
- Improve performance across the footprint through productivity and efficiency
- Regionalize business model as we transition from country to segment strategy



Win as one team

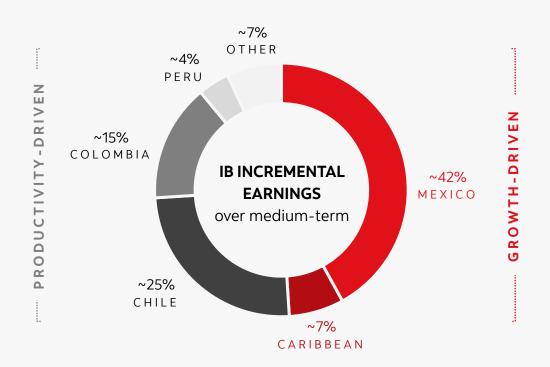
- Enhance our culture and management processes
- Align incentives to drive accountability and execution

Grow & Scale | Mexico represents a unique opportunity to enable the North American economic corridor



Grow & Scale | Improve profitability through efficiency and consistent segment-driven strategy

WELL-DIVERSIFIED GROWTH



~70% OF IB'S INCREMENTAL CAPITAL¹ IN PRIORITY BUSINESSES

TO DELIVER ON OUR AMBITION



Mexico first approach, leveraging the investments across our footprint



Leverage strong position and competitive advantage in the Caribbean



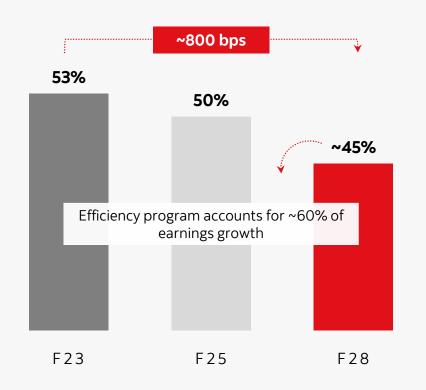
Improve returns in Chile and Peru through disciplined segmentation and efficiency gains



Turnaround or exit underperforming businesses in Colombia and Central America

Make it Easy | Deliberate scale and consistent operating model to create efficiency

PRODUCTIVITY RATIO



HOW WE EXPECT TO ACHIEVE OPERATIONAL EFFICIENCY

Cost Transformation

Regionalize business model and optimize enterprise support structure

~\$800MM Run-rate Savings

Operating Model Standardization

Deliver scale through a consistent model across all geographies, leveraging investments in Canada and International markets

~\$60MM Run-rate Savings

Acquisition Cost Reduction

Reduce client cost per acquisition through enhanced digital capabilities, distribution model and branch network optimization

~30% Reduction

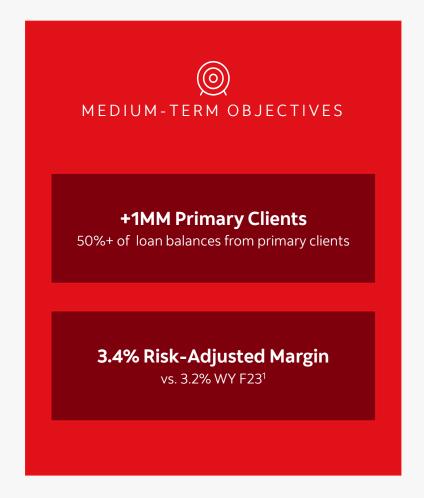
Risk | Shifting our focus to balanced risk returns

HISTORICAL FOCUS ON VOLUME

- Capital deployed largely for market share growth across geographies
- Monoline relationships primarily focused on leading with our balance sheet
- **Volatile returns from consumer finance** businesses (e.g., represented ~25% of IB's total PCLs during the pandemic)
- Foundational investments in AML, and compliance

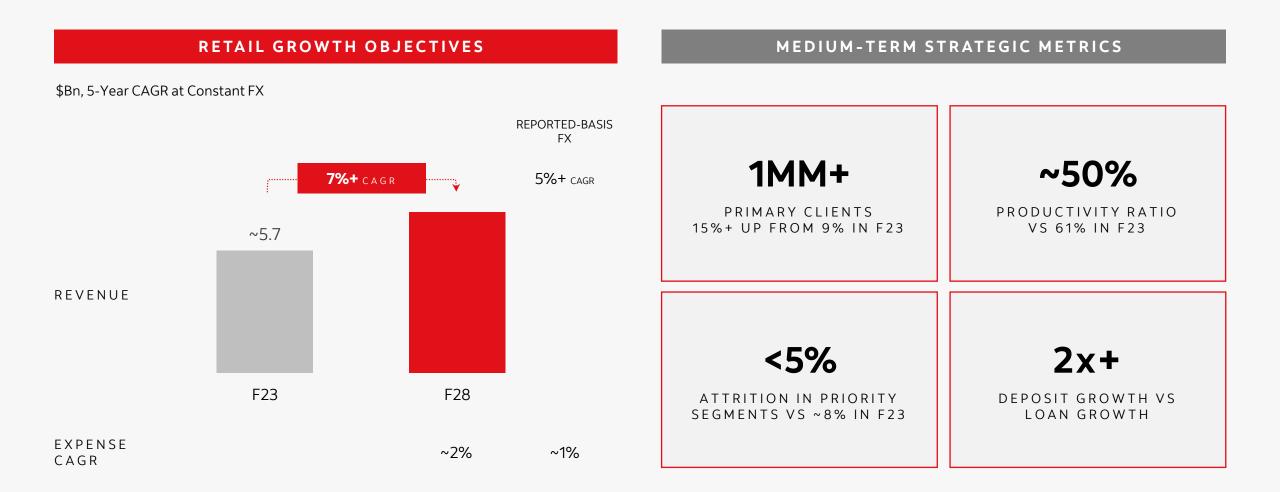
GO-FORWARD FOCUS ON SEGMENT TARGETED STRATEGY

- Targeted capital allocation to high-return businesses while optimizing capital in other businesses
- Segment-driven strategy with a focus on high risk-adjusted return primary clients
- Shift towards **multi-product offerings** including unsecured lending, with a focus on capital light products **deposits, insurance and payroll**
- **Continued focus on investments** in AML/Compliance, collections, data, fraud and cyber prevention, leveraging market expertise from Canada



Our New Way Forward Retail Banking

Our Ambition | Capture the true value of our client franchise



Earn Primary Clients | Segment approach to value creation in target segments to drive client profitability

Payroll

GROW PRIMACY THROUGH SEGMENT-DRIVEN VALUE PROPOSITION

Affluent & Emerging Affluent

Relationship-based coverage and advice model to increase cross-sell

Top of Mass

Grow share of wallet in day-to-day banking to meet pay, borrow, invest, and protect needs

Top of Small Business

Become the trusted transactional partner to empower small deposits rich businesses to grow

PRIMARY CLIENTS ARE MORE PROFITABLE

6x

Higher revenue per client vs non-primary

3x

More products per client vs non-primary

PROFITABILITY OPTIMIZATION THROUGH EFFICIENCY AND BETTER ACQUISITION

- Targeted acquisition and upfront segmentation
- Optimize service model, in line with client economics
- Exit unprofitable client relationships
- Reduce exposure to high-volatility consumer finance business
- Disciplined management of risk appetite

OPPORTUNITY TO IMPROVE CLIENT PROFITABILITY

30%+

Higher revenues per client in the medium-term

25%+

of clients with 3+ products in the medium-term

Make it Easy | Optimized distribution model where physical and digital complement each other to improve client experience







DIGITAL

VIRTUAL BRANCH

PHYSICAL BRANCH

Main channel for onboarding and self-service for all segments, leveraging existing capabilities as we continue to make progress in front-to-back digitization

Delivers sales and advice with a human connection; Primary relationship channel for priority segments

Support channel for complex sales, also serving Commercial and Small Business clients

4MM+ Active Mobile users¹

up 2MM+ since 2019

~60% Digital Adoption¹

up 2,400 bps since 2019

PROGRESS ON IB'S FRONT-END DIGITAL CAPABILITIES CAN BE LEVERAGED IN CANADA

MEDIUM-TERM AMBITION

50%+

Client Acquisition through digital and virtual branch vs 17% in F23

<\$55

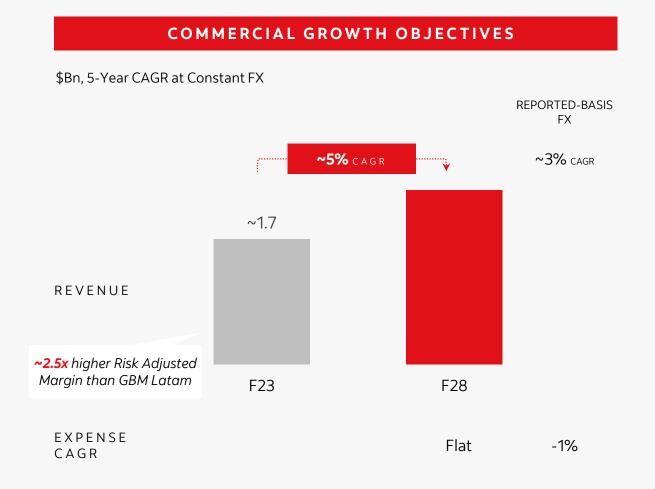
Cost per Acquisition vs ~\$80 in F23

Top-NPS

Retail Competitive NPS

Our New Way Forward Commercial Banking

Our Ambition | Leverage size to grow in target client segments



MEDIUM-TERM STRATEGIC METRICS

20%+

PRIMARY CLIENTS +4,500 AND UP FROM 10% IN F23 2x growth

NON-INTEREST REVENUE GROWTH VS NET INTEREST INCOME GROWTH

30%+

INCREASE IN NUMBER OF MID-MARKET¹ TARGET SEGMENT CLIENTS ~13,000

CASH MANAGEMENT COMMERCIAL CLIENTS VS ~6,000 IN F23

Our New Way Forward | Increase returns through client and wallet share growth

GROW AND SCALE



PRIMACY

MAKE IT EASY



PRIORITIZED SEGMENTS & INDUSTRIES



MULTINATIONALS



PRIMARY RELATIONSHIPS



CLIENT EXPERIENCE

Target segments with attractive economics leveraging our competitive advantages

Deliver value proposition for Multinationals² and cross-border **clients**, connecting our footprint

Deepen client relationships beyond lending, increasing share of wallet and primacy

Differentiated and consistent client experience, leveraging Scotiabank's improved solutions



Double-digit earnings CAGR in Mexico¹

Roll-out of Multinationals proposition

+300 bps increase in share of wallet³

50%+ reduction in end-to-end client onboarding time

Global Core Competency | Capture wallet share growth by delivering competitive proposition for Multinationals



CORPORATE AND COMMERCIAL MULTINATIONALS ESTIMATED OPPORTUNITY¹

2.5x

Revenue from Multinational vs domestic-only clients

45,000+

Multinational foreign subsidiaries in America

\$20Bn+

Latam Multinationals revenue pool

HOW WE WILL WIN: MULTINATIONALS IMPROVED VALUE PROPOSITION











COVERAGE MODEL GLOBAL ONBOARDING GLOBAL LENDING GLOBAL CASH MANAGEMENT GLOBAL REPORTING

Grow & Scale | Deepen relationships by prioritizing Cash Management

STRENGTHEN OUR CASH MANAGEMENT CAPABILITIES



CONNECT OUR GLOBAL PLATFORM

Centrally built functionalities, deployed across multiple markets, to provide a consistent and integrated experience across our footprint



UPGRADE ON-SHORE CAPABILITIES

e.g., Collections, receivables, payroll management, FX/hedging and factoring



DEVELOP NEW OFF-SHORE SOLUTIONS

Leverage global cash management and treasury solutions

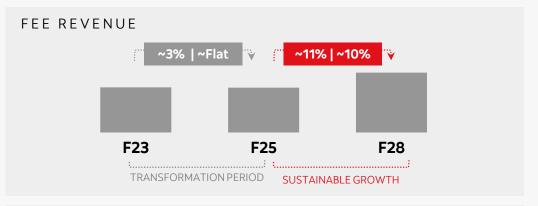


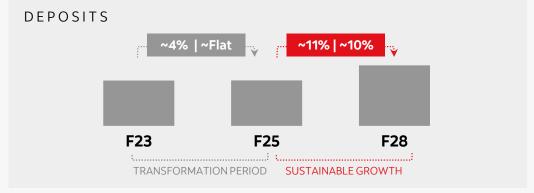
FOCUS ON MULTINATIONALS & SERVICE MODEL

Dedicated multinational account team and differentiated value proposition to address clients global and local needs

TO ACHIEVE OUR FAIR SHARE OF WALLET AND UNLOCK NEW OPPORTUNITIES

CAGR at Constant FX | Reported-basis FX





Win as One Team

Our KPIs | Strategic goals for value creation

MEDIUM-TERM AMBITION



Grow and scale in priority businesses

∼70% of IB incremental capital to priority businesses

Optimize existing capital in other markets



Earn primary client relationships

Primary Clients
15%+ Retail
20%+ Commercial

25%+ of clients with 3+ products



Make it easy to do business with us

Productivity Ratio ~45%



Win as one team

Transition to a segment-driven structure supported by a consistent operating model

Incremental capital focused on priority markets of Mexico & English Caribbean

Segment-driven client-centric approach to optimize returns

Deliberate scale and efficiency maximizing standardization

Global and regional capabilities for priority segments

Our Ambition | Medium-term ambition for International Banking

MEDIUM-TERM FINANCIAL OBJECTIVES		MEDIUM-TERM STRATEGIC METRICS	
Earnings Growth 5-Year CAGR	8%+ 6%+ Constant FX Reported-basis FX	Primary client growth	1MM+
Return on Equity	~16%	% of clients with 3+ products, Retail	25%+
Risk-Adjusted Margin	3.4%+	Commercial Share of Wallet ¹	~14%
Productivity Ratio	~45%	% of IB incremental capital deployed to priority businesses	~70%
		Retail Competitive NPS	Top-NPS

KEY TAKEAWAYS

- Segment-driven client-centric approach for sustainable higher returns
- Majority of **incremental capital deployed to growth markets**. Optimize capital in other businesses with a focus on productivity
- Drive efficiency as a core competency through deliberate scale and consistent operating model
- Mexico first approach leveraging investments across the footprint
- Win as one team by fostering an enterprise-wide mindset supported by a culture of accountability and execution

The Bank prepares its consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), which form the Generally Accepted Accounting Principles (GAAP). In addition, the Bank uses a number of financial measures and ratios to assess its performance, as well as the performance of its operating segments. Some of these financial measures and ratios are presented on a Non-GAAP basis, meaning they are not calculated in accordance with GAAP, not defined by GAAP, do not have standardized meanings and therefore might not be comparable to similar financial measures and ratios disclosed by other issuers. The Bank believes that Non-GAAP measures and ratios are useful as they provide readers with a better understanding of how management assesses performance. The International Banking business segment results are analyzed on a constant dollar (or "constant FX") basis which is a Non-GAAP measure. Under the constant dollar basis, prior period amounts are recalculated using current period average foreign currency rates. Forward-looking metrics on a constant FX basis also calculated using current period, assumed at Q3 2023, average foreign currency rates.

Across the presentation

- All figures are on a reported basis unless stated otherwise
- All figures exclude International Wealth Management, which forms part of the Global Wealth Management operating segment
- 'Earnings' are defined as Net Income Attributable to Equity Holders

Slide 4

- 1. Revenue CAGR is calculated using F20 to F23
- 2. Please refer to Non-GAAP Measures on pages 20-26 of Management's Discussion & Analysis in the Bank's 2023 Annual Report, available on http://www.sedarplus.ca, for more information and for detailed reconciliations which are incorporated hereto
- 3. Please refer to non-GAAP reconciliations on slide 31
- 4. Please refer to pages 136-138 of Management's Discussion & Analysis in the Bank's 2023 Annual Report, available on http://www.sedarplus.ca, for an explanation of the composition of the measure
- 5. Local GAAP industry figures refer to Mexico, Chile, Peru, and Colombia. Source: reports from local regulators

Slide 5

- 1. BCG Retail and Wholesale Banking Excellence Benchmark
- 2. Pacific Alliance Retail banking markets benchmark
- 3. For Scotiabank, the International Banking productivity ratio is based on IFRS reported figures and is calculated as a simple average of F21, F22, and F23. For Industry, productivity ratio is in Local GAAP, considering the simple average of Mexico, Chile, Peru and Colombia for F21, F22, and F23. Figures correspond to the Bank's fiscal year
- 4. Capital deployed for add-on acquisitions in the Pacific Alliance since 2012 include: Credito Familiar in Mexico; AFP Horizonte, Citibank, Banco Cencosud in Peru; BBVA and Banco Cencosud in Chile; and Colpatria, Colfondos and Citibank in Colombia

Slide 6

- 1. Based on loan market share rank, excludes government-owned banks
- 2. Great Place To Work awards: Mexico Top 10 from 2021 to 2023, Chile Top 10 in 2020, Colombia 6th in 2021 and Top 5 in 2022 and 2023, Peru 1st in 2020, Panama Top 10 in 2021 and 2023, Dominican Republic Top 10 from 2020 to 2023, Uruguay Top 10 in 2021
- 3. Figures include Mexico, Chile, Peru, and Colombia. Priority Retail segments include Affluent, Emerging Affluent, Top of Mass, Top of Small Business & Payroll
- 4. Foreign subsidiaries with multinational banking needs in Canada, LATAM, Caribbean, and the US
- 5. Trade flows calculated F.O.B, in USD. Source: IMF, as of December 3rd, 2023

Slide 8

- 1. For forward-looking metrics on a reported basis fx, all amounts are calculated using forecasted foreign currency rates for each respective fiscal year (F24-F28). For further information on Central Bank and Foreign Exchange assumptions, see page 19 of Financial Overview presentation
- 2. The International Banking business segment results are analyzed on a constant dollar (or "constant FX") basis which is a Non-GAAP measure. Under the constant dollar basis, prior period amounts are recalculated using current period average foreign currency rates. Forward-looking metrics on a constant FX basis are calculated using current period, assumed at Q3 2023, average foreign currency rates. Please refer to Non-GAAP Measures on pages 20-26 of Management's Discussion & Analysis in the Bank's 2023 Annual Report, available on http://www.sedarplus.ca, for more information
- 3. Medium-term means F28 for ROE, productivity, and risk adjusted margin
- 4. Please refer to non-GAAP reconciliations on slide 31
- 5. Please refer to non-GAAP reconciliations on slide 31. The Bank believes that this measure is useful for readers as it measures the return from the loan portfolio net of the provision for credit losses

Slide 10

- 1. Source: US Census Bureau. 2023 includes data from January to October
- 2. Source: Instituto Nacional de Estadística Geografía e Informática (INEGI)
- 3. Source: UBS, Global Wealth Report 2023, page 29, table 3

Slide 11

1. Capital stands for attributed capital

Slide 13

1. Please refer to non-GAAP reconciliations on slide 31. The Bank believes that this measure is useful for readers as it measures the return from the loan portfolio net of the provision for credit losses

Slide 17

1. Digital metrics include Mexico, Chile, Peru, and Colombia only

Slide 19

1. Mid-Market clients refers to mid-sized companies with annual sales between USD \$5 and ~\$50MM, thresholds vary by country

Slide 20

- 1. Double-digit earnings CAGR in Mexico refers to the period F23-F28
- 2. Multinationals are companies operating in 2+ countries in Scotiabank's footprint across Canada, the U.S., Mexico, Chile, Peru, Colombia, CCA, Uruguay, Brazil, Europe, and Asia
- 3. Commercial Loans Share of Wallet

Slide 21

1. Source: Dun & Bradstreet, Coalition Greenwich

Slide 25

1. Commercial Loans Share of Wallet

Reconciliation for Non-GAAP Financial Measures

\$MM (unless indicated otherwise)	F21	F22	F23
Reported Net Income Attributable to Common Shareholders	1,802	2,412	2,481
Total Average Common Equity	17,377	18,739	18,898
Return on Equity	10%	13%	13%

\$MM (unless indicated otherwise)	F23
Reported Average Total Assets	236,688
Less: Non-Earning Assets	19,414
Average Total Earning Assets	217,274
Less: Non-Core Earning Assets	16,920
Average Core Earning Assets	200,354
Reported Net Interest Income	8,161
Less: Non-core net interest income	-60
Core Net interest income	8,221
Less: Provision for credit losses	1,868
Risk adjusted net interest income on core earning assets	6,353
Risk Adjusted Margin	3.17%

All figures on a reported basis